

# Full-Cycle Performance-Based Planning and Programming

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# How do you invest for your future?





- Need:
  - Establish measures to conform to legislative requirements for performance-based planning and programming (Federal and State)
  - Develop and implement methodologies to support decisions for investing in transportation programs and projects
  
- Purpose of today's discussion:
  - Identify concepts of performance-based processes and procedures to support decision making throughout program and project development
  - Identify current data and tools used to drive processes and procedures
  - Discuss challenges and development needs



## **MAP – 21** (Moving Ahead for Progress in the 21st century)

Requires states and MPOs to collectively **set performance targets** in TIPs and STIP (passed in 2012)

## **FAST Act** (Fixing America’s Surface Transportation Act )

Continues these federal requirements (passed in 2015)

## **Texas House Bill 20** (passed in 2015)

Requires TxDOT and MPOs to develop and implement performance metrics and measures for the Statewide Transportation Improvement Plan (STIP), Rural Transportation Plans (RTP), and the Unified Transportation Program (UTP)

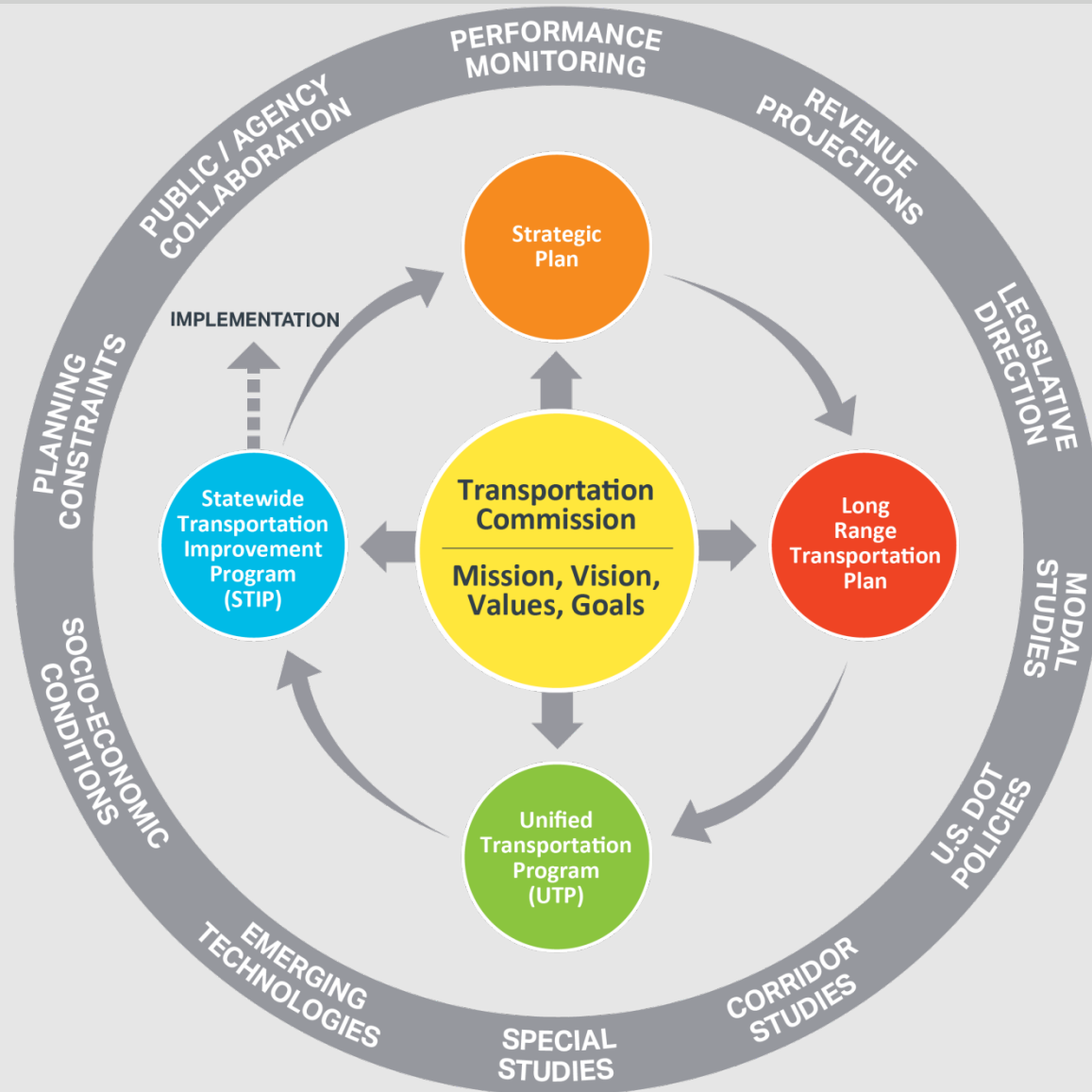
## **Texas Senate Bill 312 - TxDOT Sunset Bill** (passed in 2017)

Plans and policy efforts are to contain system strategies, goals and measurable targets, and related performance measures

Analyze the effect of funding allocation and project selection decisions on accomplishing goals in the statewide Long-range Transportation Program (LRTP)

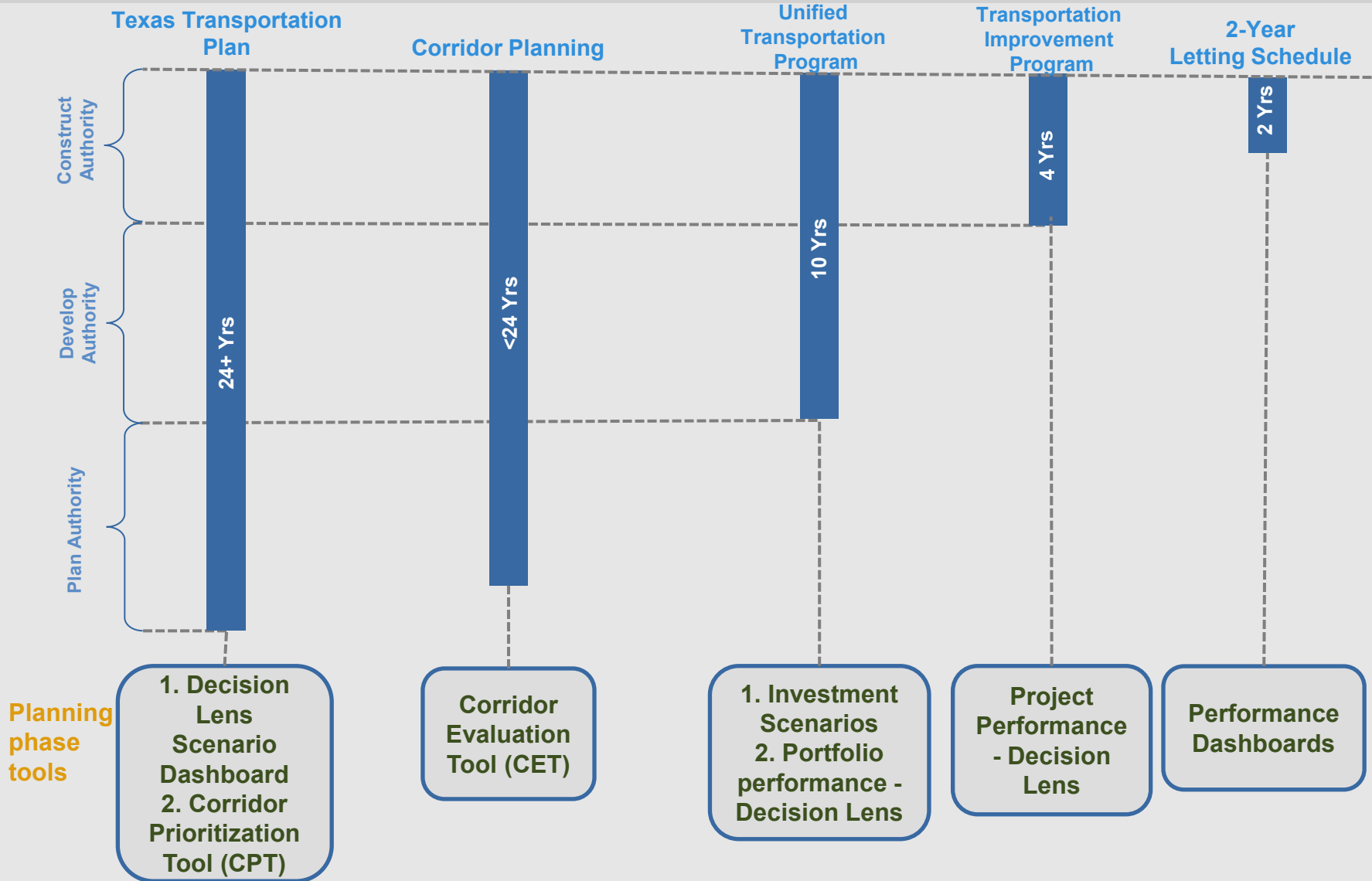
For projects in the UTP, evaluate projects based on strategic need and potential contribution toward achieving goals prior to considering other criteria such as funding availability and project readiness

## 2. Vision: Full-Cycle Performance-Based Planning & Programming



TxDOT will use performance-based planning and programming to help inform decision-making for the life-cycle of programs: statewide funding category investments, system-wide corridor priorities, and project-portfolio priorities.

# Transportation Planning: Plans, Programs, & Evaluation Tools





# 3. Performance-Based Approaches to Support Long Range Planning

## Sample Long Range Planning Investment



# Prioritization of Corridor Studies by System-wide Need



About CPT

## Corridor Prioritization Tool

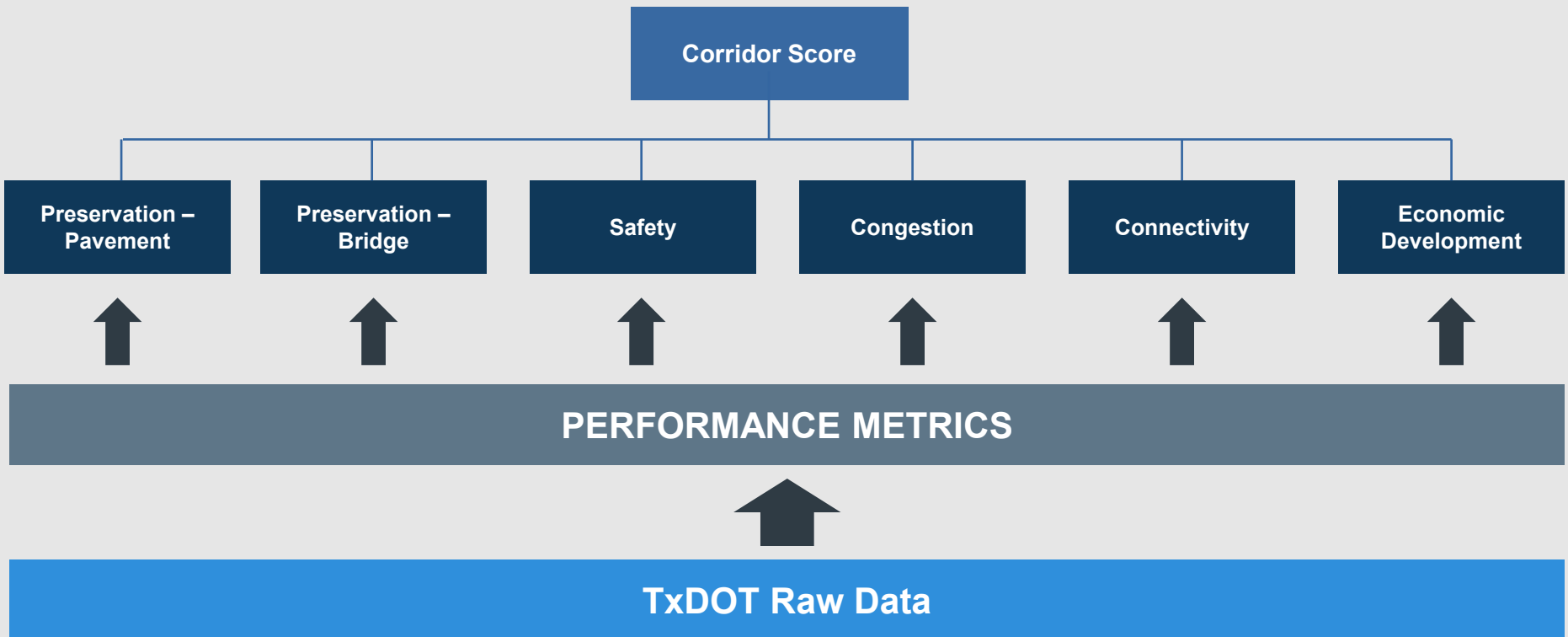
Version 1.0

**CPT**

- Pavement
- Bridge
- Safety
- Congestion
- Economic
- Connectivity

Developed by  
**AECOM**





- Numeric scores allow comparison of multiple corridors
- Weighting factors allow varying focus areas
- Trackable over time as data are updated

# Process Automation for Corridor Prioritization



## TxDOT Data

## Raw Input

## Score



Criteria	Performance Measure	Raw Value
<b>Pavement</b>		
1	Pavement Condition Score	89.8
2	% Pavement with Pavement Condition Score < 60	5.7%
<b>Bridge</b>		
3	Bridge Sufficiency Score	92.8
4	% Deck Area on Bridges with Suff Rating < 60	0.0%
<b>Safety</b>		
5	K&A crash rate for entire corridor	3.5
6	Total crash rate for entire corridor	55.3
<b>Congestion</b>		
7	% Count Stations with Existing V/C > 0.80	0.0%
8	% Count Stations with Future V/C > 0.80	18.5%
9	Texas Transp Institute hot spot list for all	0.0%
10	Texas Transp Institute hot spot list for trucks	0.0%
<b>Economic Development</b>		
11	Daily Freight Volumes	9,300
12	Commodity Flow	142M
13	Existing employment	157
14	Existing population	349
15	Projected annual traffic growth rate	3.8%
16	% of Privately held land	99.2%
<b>Connectivity</b>		
17	Provides access to existing multi-modal facilities or major traffic generators	0.44
18	Part of hurricane evacuation route	100%
19	Part of National Freight Network or TxDOT Primary Freight Network	100%

Criteria	Performance Measure	Score
<b>Pavement</b>		
1	Pavement Condition Score	5.1
2	% Pavement with Pavement Condition Score < 60	5.7
<b>Bridge</b>		
3	Bridge Sufficiency Score	1.0
4	% Deck Area on Bridges with Suff Rating < 60	0.0
<b>Safety</b>		
5	K&A crash rate for entire corridor	3.9
6	Total crash rate for entire corridor	1.3
<b>Congestion</b>		
7	% Count Stations with Existing V/C > 0.80	0.0
8	% Count Stations with Future V/C > 0.80	2.3
9	Texas Transp Institute hot spot list for all	0.0
10	Texas Transp Institute hot spot list for trucks	0.0
<b>Economic Development</b>		
11	Daily Freight Volumes	4.8
12	Commodity Flow	4.3
13	Existing employment	5.2
14	Existing population	5.6
15	Projected annual traffic growth rate	6.3
16	% of Privately held land	9.2
<b>Connectivity</b>		
17	Provides access to existing multi-modal facilities or major traffic generators	2.5
18	Part of hurricane evacuation route	10.0
19	Part of National Freight Network or TxDOT Primary Freight Network	10.0
20	Part of Energy Sector Route	9.6

### Data Extraction Tool

### Corridor Prioritization Tool (CPT)

# Corridor Prioritization – Performance Weights



## CORRIDOR PRIORITIZATION TOOL



HOME

CORRIDORS SET UP

CORRIDOR PRIORITIZATION

Introduction

Workflow

Initiate

Select

Results

Detail

Report

AECOM

Results

Table View

Map View

Weight

### Performance Metric Weights

Performance Area Weights

Performance Metric Weights



Pavement

11.1%

Pavement Condition Score	40.0%
% Pavement Condition < 60	60.0%



Bridge

11.1%

Bridge Sufficiency Score	60.0%
% Deck Area < 60	40.0%



Safety

27.8%

K&A Rate	80.0%
All Crash Rate	20.0%



Congestion

22.2%

% Count Stations Existing V/C > 0.80	50.0%
% Count Stations Future V/C > 0.80	20.0%
% Corridor Top 100 All Vehicles	15.0%
% Corridor Top 100 Trucks	15.0%



Economic

11.1%

Freight Volume	20.0%
Commodity Flow	20.0%
Job Density	15.0%
Population Density	15.0%
Annual Traffic growth	20.0%
% of Privately Held Land	10.0%



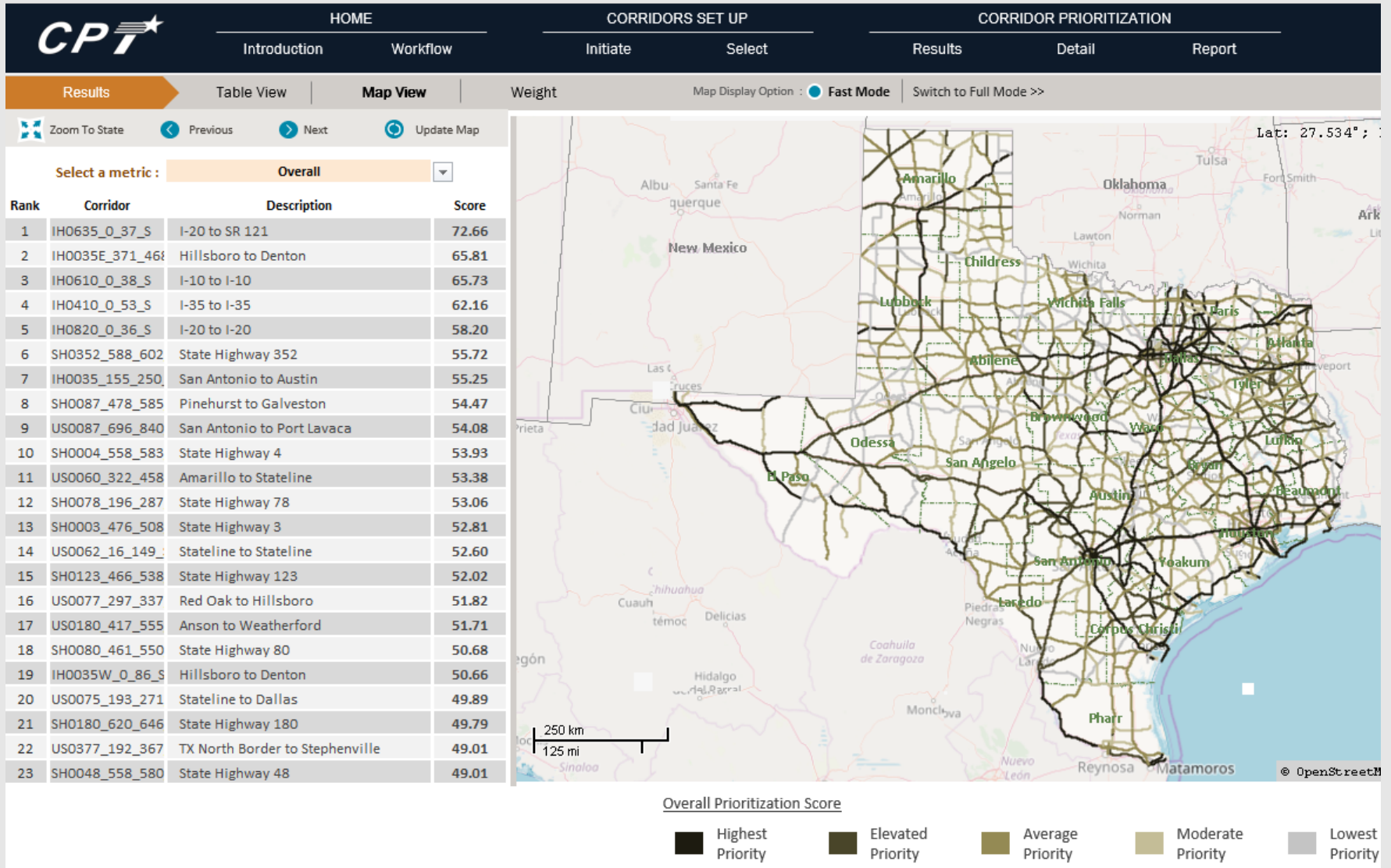
Connectivity

16.7%

Density Traffic Generator	18.75%
% Hurricane Route	18.75%
% Freight Network	18.75%
% Energy Sector	18.75%
% Trunk System	25.0%

\*Performance Metric Weights are set and used consistently in scoring calculations.

# Sample Corridor Prioritization Results - Overall



# Sample Corridor Prioritization Results - Details



HOME

CORRIDORS SET UP

CORRIDOR PRIORITIZATION

Introduction

Workflow

Initiate

Select

Results

Detail

Report



Results

Table View

Map View

Weight

Select a metric :

Overall



Recalculate

Top 10%

30%+ from Average

Above Average

Rank	Corridor	Description	Weight	Pavement	Bridge	Safety	Congestion	Economic	Connectivity
				11.1%	11.1%	27.8%	22.2%	11.1%	16.7%
				Overall Score	Pavement Score	Bridge Score	Safety Score	Congestion Score	Economic Score
			score (0-100)	score (0-10)	score (0-10)	score (0-10)	score (0-10)	score (0-10)	score (0-10)
1	IH0635_0_37_S	I-20 to SR 121	72.66	8.15	2.51	8.53	10.00	7.77	3.76
2	H0035E_371_468_S	Hillsboro to Denton	65.81	9.51	4.97	5.32	8.42	7.97	4.43
3	IH0610_0_38_S	I-10 to I-10	65.73	4.52	7.22	4.52	10.00	7.67	5.63
4	IH0410_0_53_S	I-35 to I-35	62.16	3.10	2.08	9.55	6.05	7.76	4.67
5	IH0820_0_36_S	I-20 to I-20	58.20	1.61	1.69	9.53	7.03	6.14	3.37
6	SH0352_588_602_S	State Highway 352	55.72	10.00	6.00	9.68	.40	4.98	2.78
7	IH0035_155_250_S	San Antonio to Austin	55.25	2.34	2.02	5.22	9.15	6.90	4.75
8	SH0087_478_585_S	Pinehurst to Galveston	54.47	9.13	6.00	9.83	.30	3.96	3.17
9	US0087_696_840_S	San Antonio to Port Lavaca	54.08	8.04	9.22	6.80	1.17	4.89	4.80
10	SH0004_558_583_S	State Highway 4	53.93	6.06	6.00	10.00	.70	3.84	4.16
11	US0060_322_458_S	Amarillo to Stateline	53.38	10.00	4.46	10.00	.03	3.32	3.46
12	SH0078_196_287_S	State Highway 78	53.06	10.00	7.10	8.98	.54	5.26	1.24
13	SH0003_476_508_S	State Highway 3	52.81	4.03	9.30	8.23	.88	4.82	4.68
14	US0062_16_149_S	Stateline to Stateline	52.60	8.02	6.00	10.00	.12	4.47	2.41
15	SH0123_466_538_S	State Highway 123	52.02	10.00	10.00	6.34	.52	4.19	3.83
16	US0077_297_337_S	Red Oak to Hillsboro	51.82	1.06	8.93	10.00	1.41	6.79	1.35
17	US0180_417_555_S	Anson to Weatherford	51.71	7.55	10.00	8.76	.00	2.78	2.87
18	SH0080_461_550_S	State Highway 80	50.68	10.00	10.00	5.68	.91	4.40	3.45
19	IH0035W_0_86_S	Hillsboro to Denton	50.66	1.35	2.30	7.61	4.86	6.74	4.31
20	US0075_193_271_S	Stateline to Dallas	49.89	9.53	3.04	.72	8.83	8.37	3.00

# Prioritization of Projects by Corridor Need



Selected Corridor: IH0035

CORRIDOR EVALUATION TOOL



HOME Introduction Workflow CORRIDOR SET UP Select/Initiate Data Process CORRIDOR EVALUATION Evaluate Map Report



Map

Tools Layers Performance Need



Overall Need

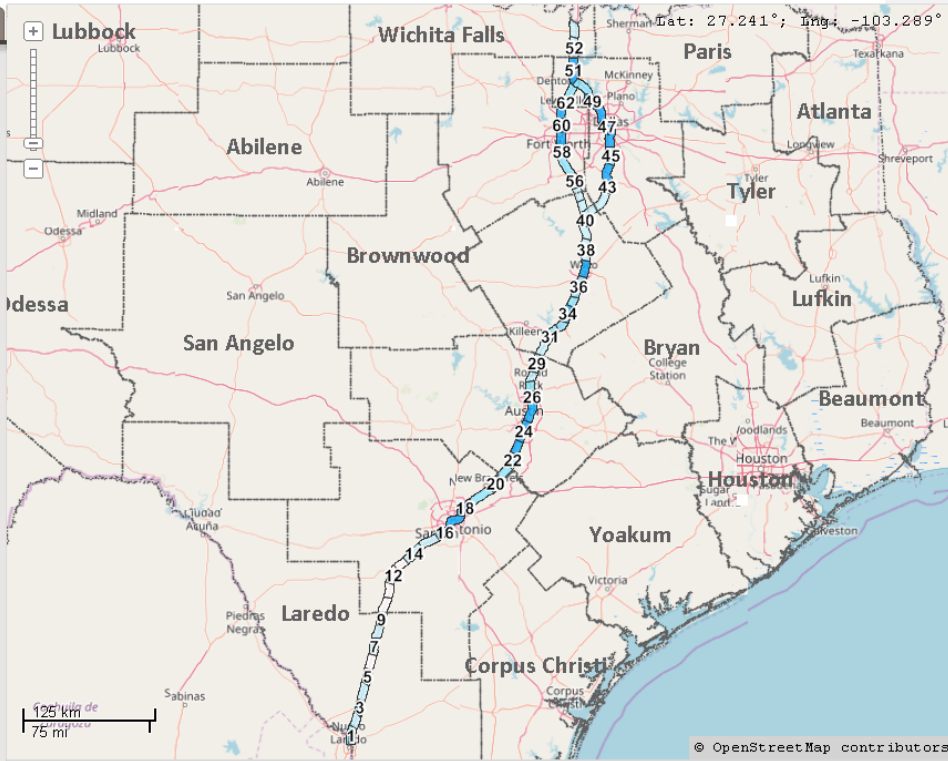
Pavement Need

Bridge Need

Mobility Need

Safety Need

Freight Need



Zoom To Previous Next

WeightedAverage Need (0-3)

OBJECTID	31
ID	IH0035_342_355
Shape_Leng	20,922
HWY	IH0035
Segment	38
BMP	342
EMP	355
BUFF_DIST	4000

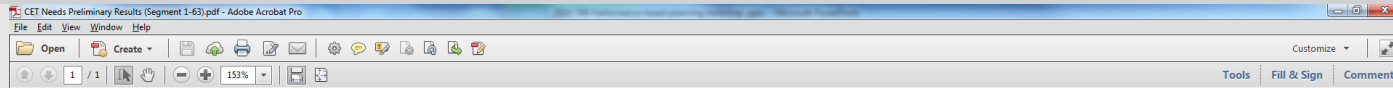
Identify On - Performance/Need

# Corridor Evaluation Tool: Measures and Data Sources



Category	Performance Measure	Data Source
Pavement	<b>Pavement Index</b>	PMIS/TxDOT OpenData portal; latest available data
	Directional Main lane Distress Score	
	Directional Main lane Ride Score	
	Frontage Road Pavement Condition Score	
	Pavement Failure	
Bridge	<b>Bridge Index</b>	BRINSAP/TxDOT OpenData portal; latest available data
	Bridge Sufficiency	
	Functionally Obsolete Bridges	
	Bridge Rating	
	Culvert Rating	
Safety	<b>Safety Index</b>	CRIS; 5 years of data
	Directional Main Lane Crash Rate	
	Frontage Road Crash Rate	
	Safety Hot Spots	
Mobility	<b>Mobility Index</b>	Volume data from RHINO; Years 2017 and 2038 Capacity calculated using generalized equations based on facility type and data from RHINO (# of lanes, % trucks, etc.)
	Future Daily V/C	
	Peak Hour V/C	
	Frontage Road Existing V/C	
	Frontage Road Future V/C	
	Directional Travel Time Index	INRIX; average over 1 year of data
	Directional Planning Time Index	INRIX; average over 1 year of data
	Interchange Existing V/C	Volume data from RHINO; Years 2017 and 2038 Capacity calculated using generalized equations based on facility type and data from RHINO (# of lanes, % trucks, etc.)
	Interchange Future V/C	
Freight	<b>Freight Index</b>	INRIX; average over 1 year of data
	Truck Directional Travel Time Index	INRIX; average over 1 year of data
	Truck Directional Planning Time Index	INRIX; average over 1 year of data
	Bridge Vertical Clearance	BRINSAP/TxDOT OpenData portal; latest available data
	Bridge Load Ratings	BRINSAP/TxDOT OpenData portal; latest available data

# Sample Corridor Evaluation Tool Results

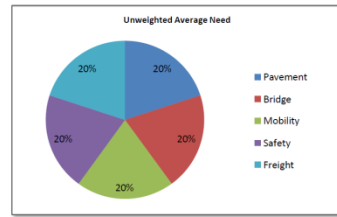
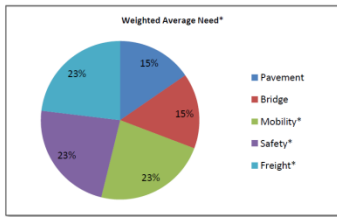


## I-35 Corridor Needs Summary - Preliminary Results (Working in Progress)

Seg. #	HWY	BMP	EMP	Length (miles)	Mainline Facility Type	Need						Rank**	
						Pavement	Bridge	Mobility*	Safety*	Freight*	Weighted Average Need		Unweighted Average Need
25	I-35	235	247	12	Urban	0.02	1.96	13.69	1.70	18.78	7.23	8.19	1
24	I-35	222	235	13	Urban	0.10	1.16	12.18	2.09	18.57	6.82	7.77	2
18	I-35	163	174	11	Urban	0.29	0.56	11.04	2.65	14.94	5.90	6.74	3
26	I-35	247	254	7	Urban	0.00	0.78	11.92	1.59	13.56	5.57	6.37	4
17	I-35	152	163	11	Urban	0.92	1.88	7.38	4.26	10.21	4.93	5.47	5
33	I-35	297	303	6	Urban	0.68	1.41	5.14	1.59	8.64	3.49	3.87	6
37	I-35	332	342	10	Urban	1.86	1.75	4.80	4.09	4.41	3.38	3.62	7
3	I-35	19	28	9	Rural	0.21	0.50	1.04	11.35	3.23	3.27	3.71	8
34	I-35	303	313	10	Rural	0.36	0.43	7.28	1.90	6.25	3.24	3.68	9
23	I-35	214	222	8	Rural	0.08	0.27	8.63	0.32	4.66	2.79	3.19	10
19	I-35	174	188	14	Urban	0.11	0.55	3.71	1.15	7.95	2.69	3.06	11
32	I-35	292	297	5	Urban	0.18	1.60	3.83	1.39	5.34	2.47	2.71	12
27	I-35	254	260	6	Urban	0.00	0.92	6.18	0.16	4.84	2.42	2.72	13
36	I-35	319	332	13	Rural	0.10	0.86	6.90	0.24	3.51	2.32	2.60	14
21	I-35	197	206	9	Rural	0.00	0.65	6.59	0.65	3.56	2.29	2.59	15
35	I-35	313	319	6	Rural	0.12	0.05	7.14	0.66	3.23	2.24	2.57	16
22	I-35	206	214	8	Rural	0.13	0.56	5.51	0.39	2.01	1.72	1.93	17
1	I-35	0	11	11	Urban	0.24	0.69	0.93	5.07	1.51	1.69	1.87	18
16	I-35	142	152	10	Rural	0.56	1.53	2.14	1.46	2.23	2.23	2.23	19
51	I-35	468	482	14	Rural	0.12	1.55	3.39	0.82	1.85	1.85	1.85	20
39	I-35	355	364	9	Rural	0.06	0.67	5.90	0.56	0.38	0.38	0.38	21
38	I-35	342	355	13	Rural	0.02	0.02	6.09	0.46	0.06	0.06	0.06	22
20	I-35	188	197	9	Rural	0.03	0.43	4.87	0.47	0.11	0.11	0.11	23
15	I-35	131	142	11	Rural	0.54	0.57	1.83	1.56	1.04	1.04	1.04	24
53	I-35	495	505	10	Rural	0.11	1.53	1.85	0.56	1.43	1.43	1.43	25
52	I-35	482	495	13	Rural	0.02	1.21	2.60	0.00	1.44	1.44	1.44	26
79	I-35	766	777	11	Rural	0.00	0.68	2.37	0.43	1.63	1.63	1.63	27
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\*\* Ranks are based on Weighted Average Need from highest to lowest. I-35E and I-35W ranks are to be determined due to missing metric values.

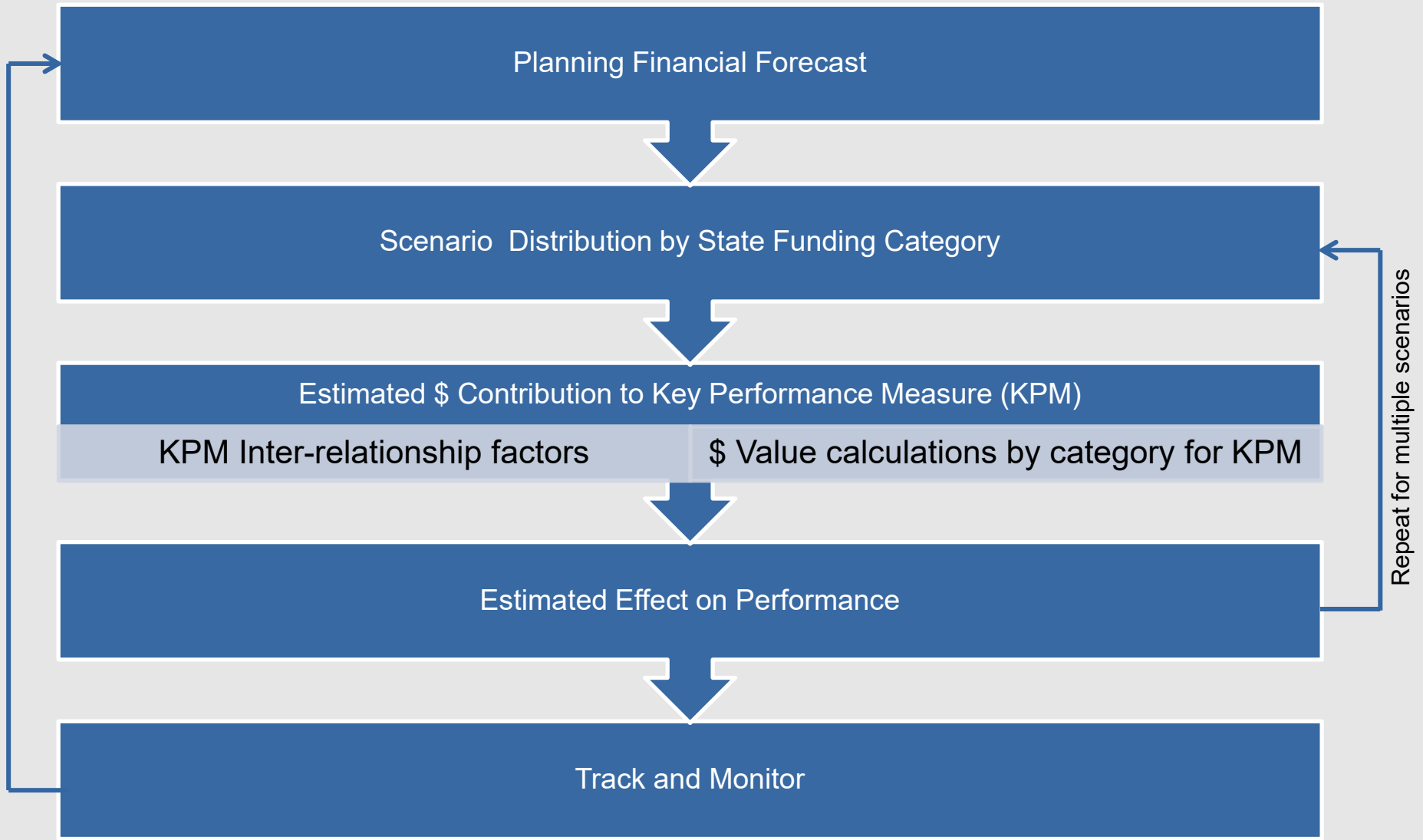
Level of Need	Score
NONE	0 - 0.5
LOW	0.5 - 1.5
MEDIUM	1.5 - 2.5
HIGH	> 2.5



\*Emphasis Areas are weighted by a factor of 1.5.



# 4. Performance-Based 10-yr Program Investment Scenarios





- **Safety: Total Fatalities** – Number of fatalities per year.
- **Safety: Fatality Rate** – Number of fatalities per year per 100 million vehicle miles traveled (VMT).
- **Preservation: Statewide Pavement Condition** - Percent of lane miles of pavement in good or better condition.
- **Preservation: Statewide Bridge Condition** - overall condition of our bridge inventory.
- **Congestion Mitigation: Statewide All Urban Travel Time Index** - Ratio of the peak period average travel time to the free flow travel time.
- **Enhanced Connectivity: Statewide Rural Reliability Index** - Estimates 95th percentile delay on specific routes (during the heaviest traffic days).

## Sample Performance “Crosswalk”



To address performance, understand how much money will map from each of the 12 UTP Categories to the key performance areas: Safety, Preservation, Congestion, and Connectivity using the "crosswalk" percentages.

Category	Safety	Preservation	Congestion Reduction	Enhance Connectivity	Total Percentage
1	29%	45%	3%	23%	100%
2	41%	19%	24%	16%	100%
3	20%	20%	31%	29%	100%
4 Regional	43%	18%	0%	39%	100%
4 Urban	38%	22%	10%	30%	100%
5	52%	20%	17%	11%	100%
6	55%	3%	1%	41%	100%
7	57%	19%	12%	12%	100%
8	93%	2%	0%	5%	100%
9	74%	26%	0%	0%	100%
10	75%	8%	1%	16%	100%
11	35%	35%	4%	26%	100%
12 Clear Lanes	41%	19%	24%	16%	100%
12 Strategic Priority	38%	22%	10%	30%	100%

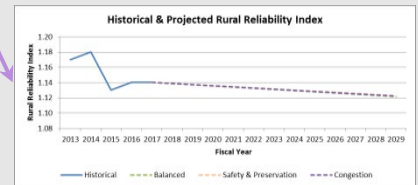
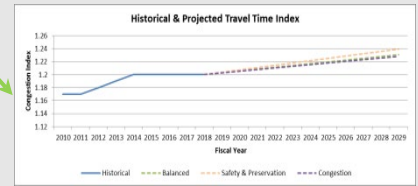
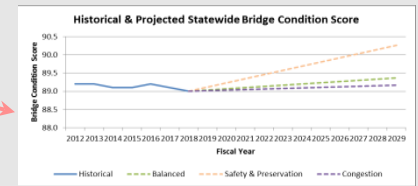
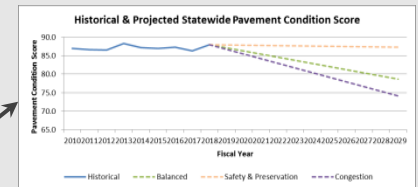
# Sample Scenario Investment & Performance Projections



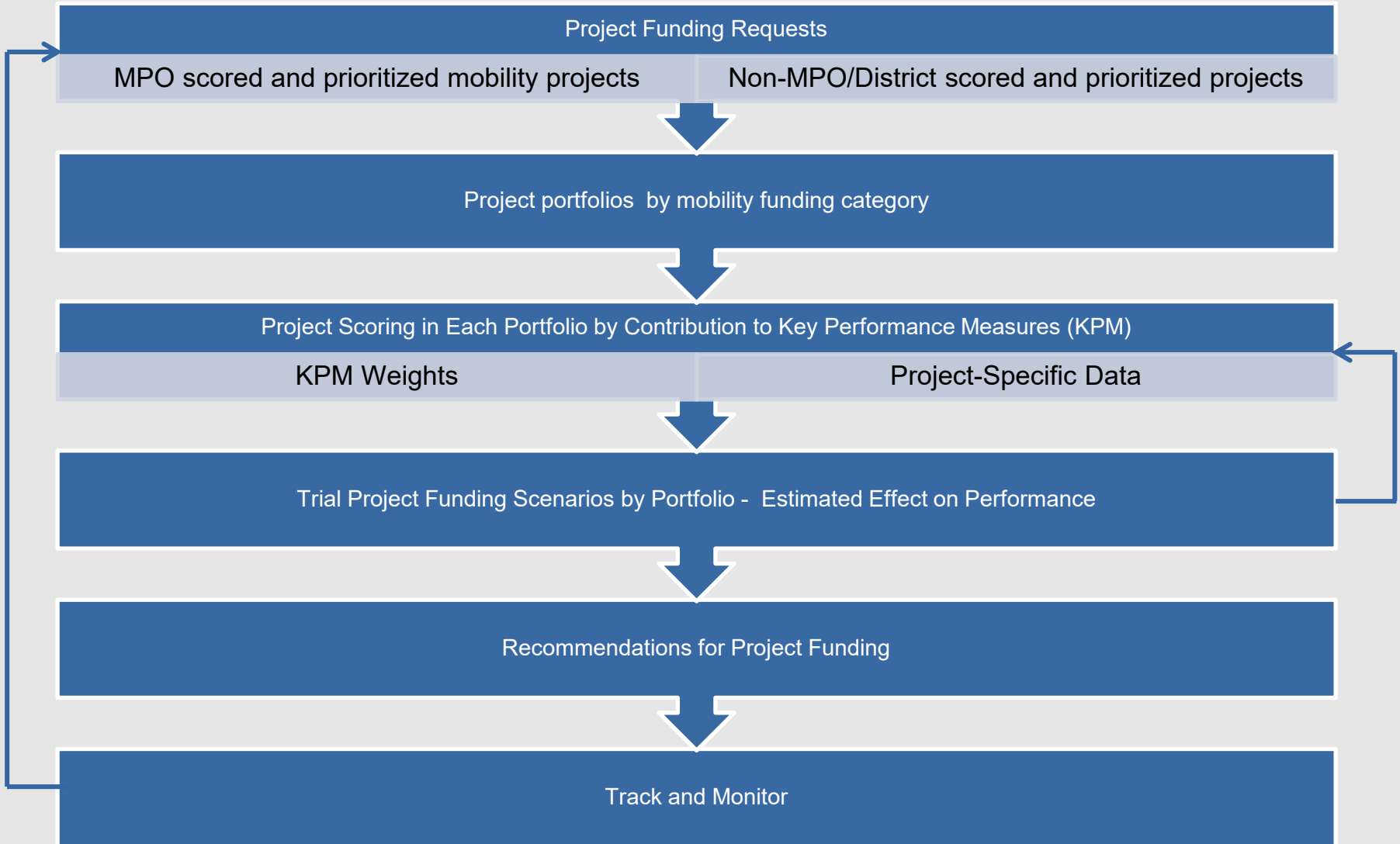
Investment Scenario Distribution → Investment Scenario “Crosswalk” → Performance Projections

Category Allocations	Balanced Strategy (\$B)
Category 1- Maintenance	\$14.1
Category 2 –Metro & Urban Corridor	\$13.0
Category 3 - Non-Traditional	\$5.4
Category 4 - Connectivity (Regional)	\$6.9
Category 4 - Connectivity (Congestion)	\$5.7
Category 5 - CMAQ	\$2.2
Category 6 - Bridge	\$3.6
Category 7 - Fed STP-MM	\$4.6
Category 8 - Safety	\$3.4
Category 9 - TAP	\$0.9
Category 10 - Supplemental Projects	\$0.6
Category 11 - District Discretionary	\$1.1
Category 11 - Energy Sector	\$2.1
Category 12-Strategic Priority	\$8.3
Category 12-Texas Clear Lanes	\$5.0
<b>Total All Funds</b>	<b>\$76.9</b>

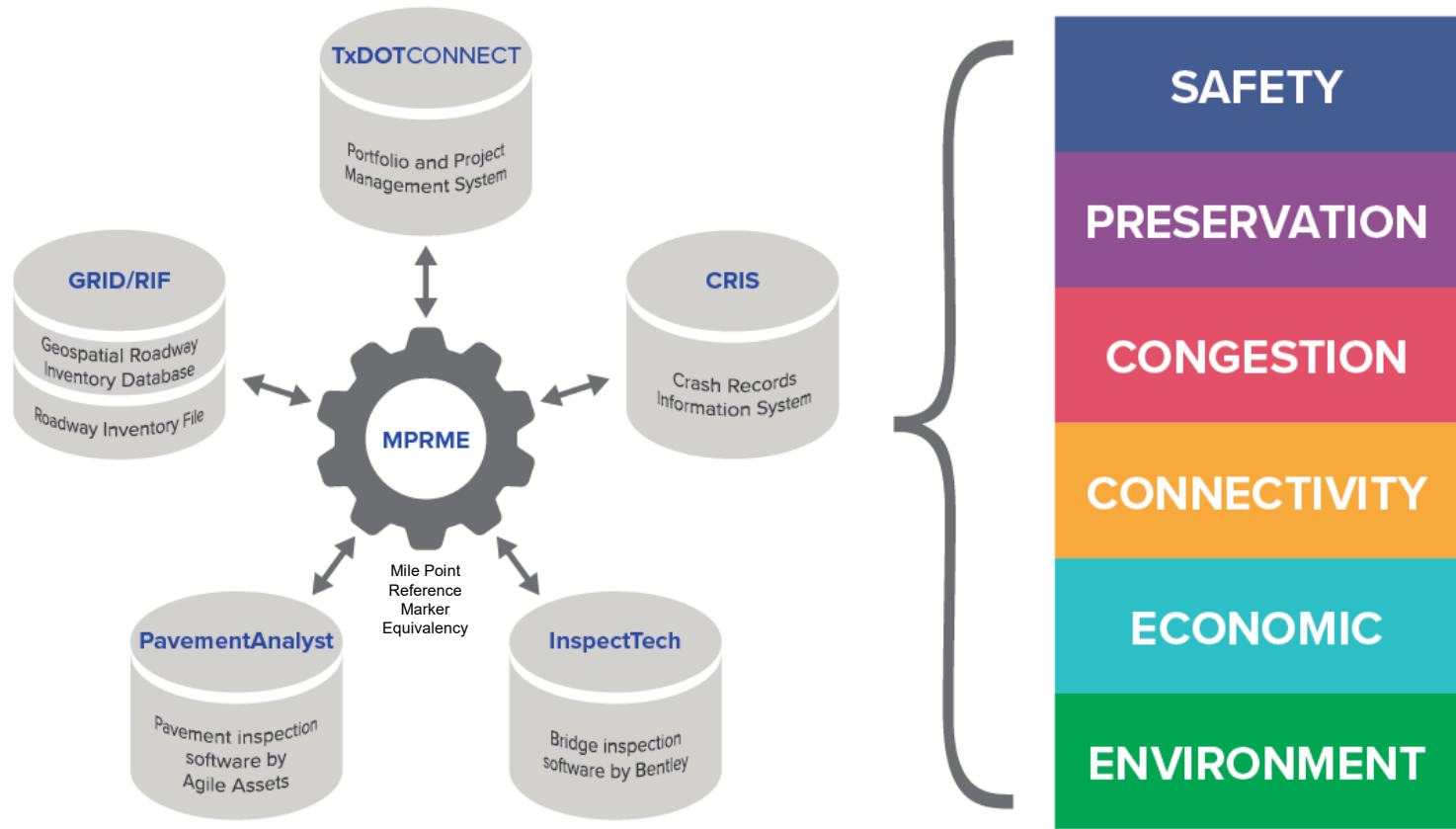
Performance Area	Est. Investment (\$B)
Safety	\$33.1
Pavement Preservation	\$18.5
Bridge Preservation	\$5.4
Congestion Mitigation	\$39.6
Enhanced Connectivity	\$17.7



# 5. Performance-Based Project Selection



# Key Data Sources for Project & Portfolio Performance Assessment



# Sample Project Portfolio Scoring in Decision Lens



HOME

PORTFOLIO OVERVIEW

SITE MAP

Define

CRITERIA

RATING SCALES

SUBMISSIONS

ALTERNATIVES

PARTICIPANTS

Collect

PRIORITIES

RATINGS

Visualize

**SENSITIVITY ANALYSIS**

TRADE OFF ANALYSIS

BUBBLE CHART

METRICS

Optimize

ALLOCATE

PARETO TABLE

PARETO CHART

SCENARIO OVERVIEW

VROI

### Sensitivity Analysis

Criteria

Filtered by weightings of: TXDOT

Name	Value
Safety	31.42%
Preservation	20.85%
Congestion Reduction	19.21%
Enhance Connectivity	13.45%
Effect on Economic D...	9.82%
Effects on the Enviro...	5.21%

### Alternatives

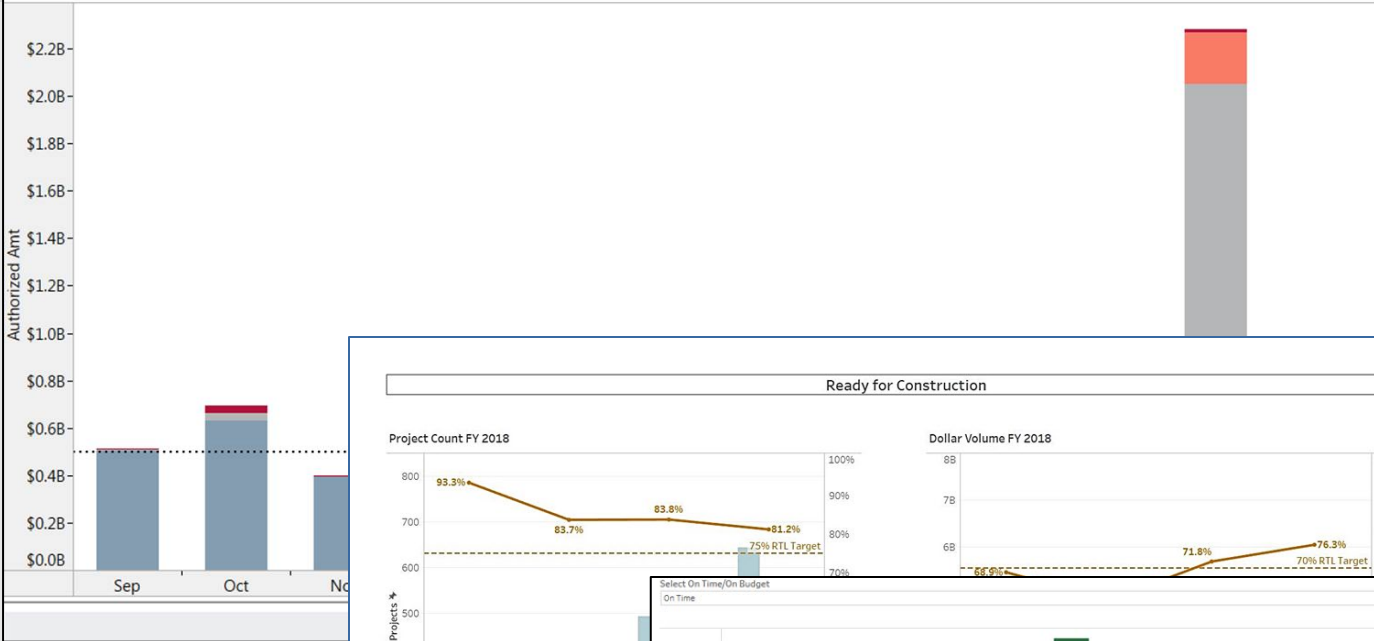
Hold 'Control' key while hovering over segments to toggle isolation mode. Add Column

Name	District	County	Value
2374-02-053 -- 55075	DALLAS	DALLAS	0.334
0016-07-113 -- 3477.0	SAN ANTONIO	BEXAR	0.271
2374-02-152 -- 55075.2	DALLAS	DALLAS	0.212
0521-04-285 -- 5376.0	SAN ANTONIO	BEXAR	0.206
2374-04-085	DALLAS	DALLAS	0.196
2374-02-153 -- 55075.3	DALLAS	DALLAS	0.186
0074-06-241	CORPUS CHRISTI	NUECES	0.169
2374-05-084	FORT WORTH	TARRANT	0.169
0005-14-067 -- CI-902	ODESSA	MIDLAND	0.158
2121-01-094 -- I405X-CAP	EL PASO	EL PASO	0.133
0200-14-060	BEAUMONT	JEFFERSON	0.132
0050-02-106	BRYAN	BRAZOS	0.131
0015-14-109	WACO	BELL	0.128
2374-01-190 -- 55165.2	DALLAS	DALLAS	0.126
2374-01-191 -- 55060.2	DALLAS	DALLAS	0.116
1718-07-043	ODESSA	MIDLAND	0.110
0101-04-906	CORPUS CHRISTI	SAN PATRICIO	0.103
2224-01-100	ODESSA	ECTOR	0.093
3417-02-030	AUSTIN	WILLIAMSON	0.091
1181-03-036 -- 11955	FORT WORTH	JOHNSON	0.088
0231-03-151	WACO	BELL	0.087
0492-04-034	TYLER	SMITH	0.083
0816-02-072 -- 83255	DALLAS	DENTON	0.083
0802-02-069	WICHITA FALLS	WICHITA	0.081
0545-04-048	TYLER	GREGG	0.080
1539-02-026	AUSTIN	TRAVIS	0.080
0683-02-901	AUSTIN	TRAVIS	0.077
1231-01-052	ATLANTA	BOWIE	0.075

# 7. Monitoring and Tracking



At Risk Status and On Let Schedule for Fiscal Year (2019)



**LET SCH 1**

2019

**Design Build**

(All)

**Month**

(All)

**Project Stage Development**

(All)

**District Name**

(All)

**Project Class**

(All)

Quarter

(All)

1

2

3

4

Click on arrows below for Individual Quarterly Graphs and Data:

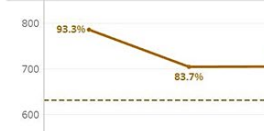
Project Count

Dollar Volume

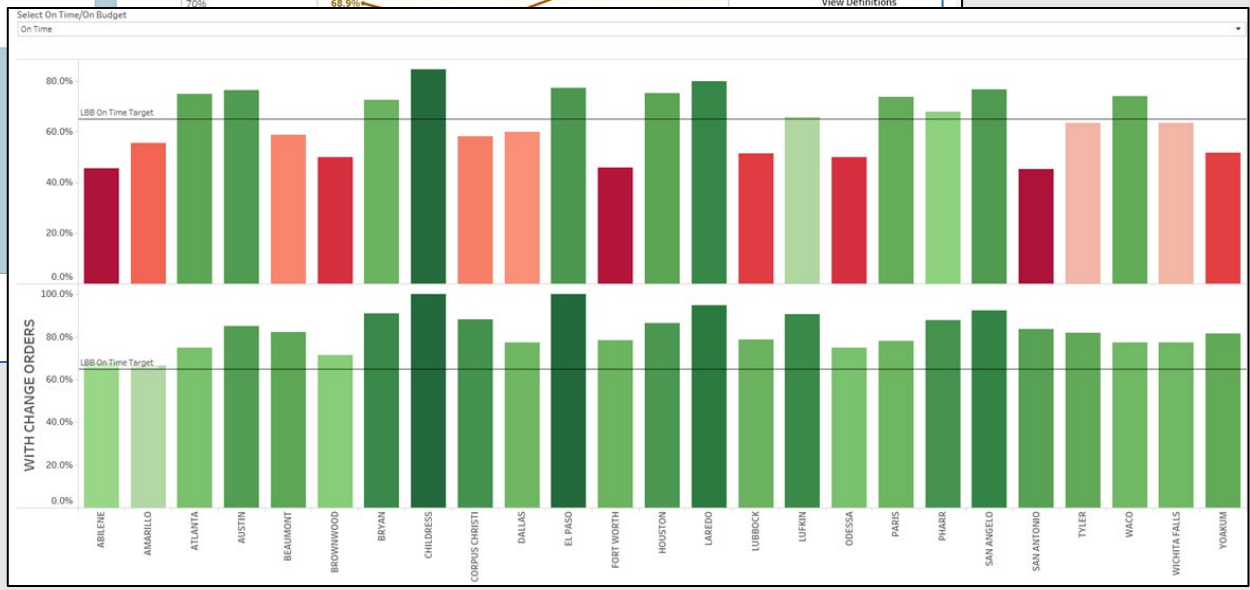
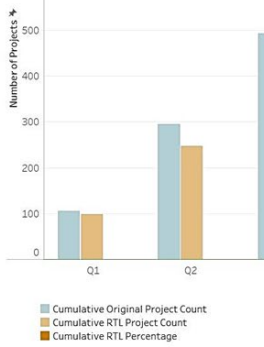
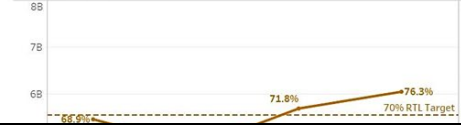
[View Definitions](#)

Ready for Construction

Project Count FY 2018



Dollar Volume FY 2018





# 7. Challenges, Needs, and Conclusion



Key challenges and needs:

- Accuracy, currency and extent of input data
- History of investments and actual outcomes to help improve performance predictability
- Safety: Optics of non-zero fatalities targets, limitations of what we can control
- Statewide mobility measures are insensitive to investment dollars



- Concepts and approaches are at various stages of development and implementation that will support investment decision-making at progressive stages of TxDOT's transportation program and project development
- More data, time and experience are needed to validate approaches and improve confidence in predictability of performance outcomes
- But, there's no "F = MA" for performance-based planning and programming. Investment decisions will always need to address qualitative considerations as well as quantitative approaches



**THANK YOU!**  
**Please Surf Safely.**

